

5

Standard Costing

Question 1

C Preserves produces Jams, Marmalade and Preserves. All the products are produced in a similar fashion; the fruits are cooked at low temperature in a vacuum process and then blended with glucose syrup with added citric acid and pectin to help setting.

Margins are tight and the firm operates, a system of standard costing for each batch of Jam.

The standard cost data for a batch of raspberry jam are

<i>Fruits extract</i>	<i>400 kgs @ ₹16 per kg.</i>
<i>Glucose syrup</i>	<i>700 kgs @ ₹10 per kg.</i>
<i>Pectin</i>	<i>99 kgs. @ 33.2 per kg.</i>
<i>Citric acid</i>	<i>1 kg at ₹200 per kg.</i>
<i>Labour</i>	<i>18 hours @ ₹32.50 per hour.</i>

Standard processing loss 3%.

The climate conditions proved disastrous for the raspberry crop. As a consequence, normal prices in the trade were ₹19 per kg for fruits abstract although good buying could achieve some savings. The impact of exchange rates for imported sugar plus the minimum price fixed for sugarcane, caused the price of syrup to increase by 20%.

The retail results for the batch were –

<i>Fruit extract</i>	<i>428 kgs at ₹18 per kg.</i>
<i>Glucose syrup</i>	<i>742 kgs at ₹12 per kg.</i>
<i>Pectin</i>	<i>125 kgs at ₹32.8 per kg.</i>
<i>Citric acid</i>	<i>1 kg at ₹95 per kg.</i>
<i>Labour</i>	<i>20 hrs. at ₹30 per hour.</i>

Actual output was 1,164 kgs of raspberry jam.

You are required to:

- (i) Calculate the ingredients planning variances that are deemed uncontrollable.*
- (ii) Calculate the ingredients operating variances that are deemed controllable.*

(iii) Calculate the mixture and yield variances.

(iv) Calculate the total variances for the batch.

(11 Marks) (May, 2005)

Answer

Details of original and revised standards and actual achieved

	Original standards		Revised standards		Actual	
Fruit	400 Kgs × ₹ 16	₹ 6,400	400 Kgs × ₹ 19	₹ 7,600	428 Kgs × ₹ 18	₹ 7,704
Glucose	700 Kgs × ₹ 10	₹ 7,000	700 Kgs × ₹ 12	₹ 8,400	742 Kgs × ₹ 12	₹ 8,904
Pectin	99 Kgs × ₹ 33.2	₹ 3286.8	99 Kgs × ₹ 33.2	₹ 3286.8	125Kgs × ₹ 32.8	₹ 4,100
Citric acid	1 Kg × ₹ 200	₹ 200	1 Kg × ₹ 200	₹ 200	1 Kg × ₹ 95	₹ 95
	1,200 kgs	₹ 16,886.8	1,200 kgs	₹ 19,486.8	1,296 kgs	₹ 20,803
Labour		₹ 585.0		₹ 585.0		₹ 600
	1,200 kgs	17,471.8	1,200 kgs	20,071.8	1,296 kgs	21,403
Loss	36 kgs		36kgs		132	
	1,164kgs	₹ 17,471.8	1,164kgs	₹ 20,071.8	1,164 Kgs	₹ 21,403

(i) Planning variances

* Fruit extract (6,400 less 7,600)	₹ 1,200(Adverse)
Glucose syrup (7,000 less 8,400)	₹ 1,400(Adverse)
Total	₹ 2,600(Adverse)

* (Std qty × Std price less Std qty × Revised Std price)

(ii) Ingredients operating variances

Total (19,486.8 less 20,803) = ₹ 1,316.2(Adverse)

Ingredients Price variance

(Revised Material Price – Actual Material Price) × (Actual Qty Consumed)

		Variance in ₹
Fruit extract	(19 – 18) × 428	428(F)
Glucose syrup		Nil
Pectin	(33.2 – 32.8) × 125	50(F)
Citric acid	(200 – 95) × 1	<u>105(F)</u>
		<u>583(F)</u>

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Usage variance

(Std Qty on Actual Production less Actual Qty on Actual Production) $\times$ Revised Std Price/Unit

	₹	Variance in ₹
Fruit extract	$(400 - 428) \times 19$	532(A)
Glucose syrup	$(700 - 742) \times 12$	504(A)
Pectin	$(99 - 125) \times 33.2$	863.2(A)
Citric acid		Nil
		<u>1,899.2(A)</u>

(iii) Mix Variance

(Actual usage in std mix less Actual usage in actual mix) $\times$ std price

		Variance in ₹
Fruit extract	$(432 - 428) \times 19$	76(F)
Glucose syrup	$(756 - 742) \times 12$	168 (F)
Pectin	$(106.92 - 125) \times 33.2$	600.3(A)
Citric acid	$(1.08 - 1) \times 200$	16(F)
		340.3 (A)

Yield variance

(Actual yield – Std yield from actual output) $\times$ Std cost per unit of output

$$= (1,164 - 1,296 \times 0.97) \times \frac{19486.8}{1164} = 1,558.9(A)$$

Labour operating variance

$$585 - 600 = 15(A)$$

(iv) Total variance = Planning variance + Usage Variance + Price Variance + labour operating Variance.

$$\text{Or Total Variance} = (2,600) + (1,899.2) + 583 + (15) = 3931.2 (A).$$

Question 2

Rainbow Ltd. manufactures paint in batches. The company uses standard costing system and the variances are reported weekly. You have taken the account sheet for study for variance analysis discussion. While working coffee was spilled on these sheets and only following could have been retrieved:

Dr.	Cr.
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Raw Material - 1

Beg. Balance	0		18,000
		Closing Balance	6,000

Raw Material - 2

Beg. Balance	18,000		
		Closing Balance	41,400

Work in Progress

Beg. Balance	0		
Raw Material -2	72,000	Closing Balance	0

Sundry Creditors

			1,27,200
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Wages outstanding

	51,750		
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Quantity Variance-Material-1

	1,200		
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Price Variance-Material-2

			6,600
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Efficiency Variance-Labour

			7,200
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Other information's are: standard cost of Material – 2 is ₹ 180 per litre and standard quantity is 5 litres. Standard wages rate is ₹ 24 per hour and a total 2,300 hours were worked during the week. 1,000 kg of Material -1 and 550 litres of Material-2 were purchased. Sundry creditors are for material acquisition, and wages outstanding pertain to direct labour.

You are required to compute Material-1 Rate Variance, Material-2 Quantity Variance & Labour Spending Variance, Standard hours allowed for production and purchase value of Material-1 for variance analysis discussion. (11 Marks) (Nov, 2005)

Answer

Material – 1 Rate Variance = Standard cost of material purchased – Actual cost
= ₹24, 000 – ₹21, 600 = ₹2, 400 (F)

5.5 Advanced Management Accounting

Material – 2 Quantity Variance	= SR × SQ – SR × AQ
	= ₹ 900 × 80 units – ₹ 75, 600
	= ₹ 3, 600 (A)
Labour Spending Variance	= SR × AH – AR × AH
	= ₹ 24/per hour × 2300 hours – ₹ 51, 750
	= ₹ 3, 450 (A)
Labour Efficiency Variance	= SR × (SH – AH)
– 7200	= 24 (SH – 2300)
SH	= 2000 Hrs.

	₹
Total Cost of material purchased	1,27,200
Less Purchase Value of Material – 2	1,05,600
Cost of material –1	21,600

Working Notes:

- (1) Standard Cost of Material – 2 actually consumed in production = ₹ 72, 000 (Given)
- Standard cost of Material – 2 per unit: 5 litres × ₹ 180 = ₹ 900
- ∴ No of units produced = ₹ 72, 000 / ₹900 = 80 units
- Total material – 1 used in production = ₹ 18, 000 (Given)
- Add Closing Inventory = ₹ 6, 000 (Given)
- Less Opening Inventory = 0
- Hence Standard Cost of Material – 1 purchased = ₹ 24, 000
- (2) Standard Rate of Material -1 = ₹24, 000 / 1,000kg = ₹ 24 per kg
- Standard Cost of Material – 1 = ₹ 18, 000
- Add favourable Quantity Variance = ₹ 1, 200
- Material – 1 allowed = ₹ 19, 200
- Standard quantity of Material – 1 allowed = ₹19, 200/₹24= 800 Kg.
- Standard quantity per unit = 800kg/80units = 10 kg
- Standard purchase price for Material – 2 = (550liters × ₹180)= ₹ 99, 000
- Add unfavourable Rate Variance = ₹ 6, 600
- Actual cost Price of Material – 2 = ₹ 1, 05, 600

(3) Opening balance of Material – 2	= ₹ 18, 000
Add Standard Cost of Purchase (550 litres × ₹180)	= ₹ 99, 000
Less Closing Balance	= ₹ 41, 400
Material-2 Consumed at Standard cost	= ₹ 75, 600

Question 3

“Overhead variances should be viewed as interdependent rather than independent”. Explain.

(6 Marks) (May, 2006)

Answer

The operations of a firm are so inter linked that the level of performance in one area of operation will affect the performance in other areas. Improvements in one area may lead to improvements in other areas. A sub-standard performance in one area may be compensated by a favourable performance in another area. Because of such interdependency among activities in the firm, the managers should not jump to conclusions merely based on the label of variances namely favourable or unfavourable. They should remember that there is a room for trade off amongst variances. Hence, variances need to be viewed as ‘attention directors’ rather than problem solvers. Thus, a better picture will be captured when overhead variance are not viewed in isolation but in an integrated manner.

Question 4

The following figures are available. Find out the missing figures, giving appropriate formulae:

		₹
Budgeted profit		15,000
Less: Adverse variances:		
Contribution price variance	10,600	
Direct materials variance	1,000	
Fixed overhead variance	<u>600</u>	<u>(12,200)</u>
		2,800
Add: Favourable variances		
Contribution quantity variance	1,800	
Direct wages variance	600	
Variable overhead variance	<u>1,800</u>	<u>4,200</u>
Actual profit		<u>7,000</u>

5.7 Advanced Management Accounting

There is no inventory

Production units = Sales units for both actual and budget.

Standard selling price	₹ 18/unit
Standard variable cost	₹ 15/unit
Standard contribution	₹ 3/unit
Actual selling price	₹ 17/unit
Budgeted sales	10,000 units

Standard material cost p.u. = ₹ 1 (which is 5 kg. @ ₹ 20 Paise/kg.).

Material usage variance = 400 (Adv.)

Actual labour hours @ actual rate = ₹ 63,000

Actual labour hours @ standard rate = ₹ 61,950

Variable overhead standard rate = ₹ 2

Standard hours of production = 4 per unit

Variable overhead at standard rate = ₹ 84,800.

Variable overhead expenditure variance = 400 (A).

Budgeted fixed overhead = ₹ 15,000.

Find out the following:

- (i) Actual sales units
- (ii) Actual sales rupees
- (iii) Actual quantity of raw materials used
- (iv) Labour efficiency variance
- (v) Actual variable overhead in rupees
- (vi) Variable overhead efficiency variance
- (vii) Actual fixed overheads
- (viii) Operating profit variance.

(8 Marks) (Nov, 2006)

Answer

	₹
(1) Budgeted contribution = Budgeted Profit + Budgeted Fixed Cost	15,000 + 15,000 = 30,000
Plus Contribution quantity variance	1,800

Total Standard contribution	31,800
Standard Contribution per unit	3
Actual Sales Volume	10,600 units
(2) Actual Sales Volume $10,600 \times 17$	1,80,200
(3) Actual quantity of Raw Materials used	
Standard consumption $10,600 \times 5$	53,000 Kgs.
Add: Material Usage Variance $\frac{400}{.2}$	2,000 kgs.
Actual consumption	55,000 Kgs.
(4) Labour Efficiency variance	
Standard labour cost for Standard hours $(63,000 + 600)$	63,600
Standard labour cost for actual hours	61,950
Labour efficiency variance	1,650 F
(5) Actual variable overhead	
Variable OH at Std. Rate – Variable OH Variance	₹ 84,800 – ₹ 1,800 = ₹ 83,000
(6) Variable Overhead efficiency variance	
Actual hours (AH) $\frac{61,950}{15}$	41,300 hours
Standard hours (SH) $10,600 \times 4$	42,400 hours
Standard rate per hour (SR) $\frac{63,600}{10,600 \times 4}$	₹ 1.5
Efficiency variance SR (SH – AH) = 2 (42,400 – 41,300) = 2,200F	
(7) Actual fixed overheads: Budgeted Overhead - Fixed Overhead variance = 15,000 - 600 (A) = ₹ 15,600.	
(8) Operating profit variance	
If budgeted profit is considered $(15,000 - 7,000) = ₹ 8,000$ adverse	
If standard profit is considered $(16,800 - 7,000) = ₹ 9,800$ adverse	

Question 5

A company following standard marginal costing system has the following interim trading statement for the quarter ending 30th June, 2005, which reveals a loss of ₹ 17,000, detailed below:

		₹
Sales		4,99,200
Closing stock (at prime cost)		<u>18,000</u>
		5,17,200

5.9 Advanced Management Accounting

Costs:		
Direct material	1,68,000	
Direct labour	1,05,000	
Variable overhead	<u>42,000</u>	
	3,15,000	
Fixed overhead	1,20,000	
Fixed Admn. Overhead	40,000	
Variable distribution Overhead	19,200	
Fixed selling Overhead	<u>40,000</u>	
	<u>2,19,200</u>	
Total costs		<u>5,34,200</u>
Loss		<u>17,000</u>

Additional information is as follows:

- Sales for the quarter were 1,200 units. Production was 1,400 units, of which 100 units were scrapped after complete manufacture. The factory capacity is estimated at 2,000 units.
- Because of low production, labour efficiency during the quarter is estimated to be 20% below normal level.

You are required to analyse the above and report to the management giving the reasons for the loss.
(13 Marks) (Nov., 2006)

Answer

(i)

Details	Working	Amount (₹)
(1) Selling price	<u>4,99,200</u> 1,200	416
(2) Raw materials	<u>1,68,000</u> 1,400	120
Labour	<u>1,05,000</u> 1,750	60
[Equivalent units (1,400/80%)]		
Variable overhead	<u>42,000</u> 1,400	30

Total manufacturing cost		210
Distribution overheads	<u>19,200</u>	16
	1,200	
Total cost		226
Contribution		190
Total fixed cost: factory	1,20,000	
Administration	40,000	
Selling	40,000	2,00,000

(ii) Standard Profit for 1,200 units sold:

	₹	
Contribution	$1,200 \times 190$	2,28,000
Less: Fixed costs		<u>2,00,000</u>
Profit		<u>28,000</u>

(iii) Reconciliation

	₹	
Budgeted profit	$(2,000 \times 190 - 2,00,000)$	1,80,000
Less: Volume variance	800×190	1,52,000
Standard profit		28,000
Factors causing loss:		
Units scrapped	100×210	21,000
Labour inefficiency	350×60	21,000
Undervaluation of closing stock	$100 \times (210 - 180)$	3,000
Actual profit		<u>-17,000</u>

Question 6

Under the single plan, record the journal entries giving appropriate narration, with indication of amounts of debits or credits alongside the entries, for the following transactions using the respective control A/c.

- (i) Material price variance (on purchase of materials)
- (ii) Material usage variance (on consumption)
- (iii) Labour rate variance.

(6 Marks) (Nov, 2006)

5.11 Advanced Management Accounting

Answer

- (i) Dr. Material Control A/c
Dr. or Cr. Material Price Variance A/c
Cr. Creditors A/c
(Being price variance during purchase of materials)
-
- (ii) Dr. WIP Control A/c
Dr. or Cr. Material Usage Variance A/c
Cr. Material Control A/c
(Being recording of usage variance at Standard cost of excess/under utilized quantity)
-
- (iii) Dr. Wages Control A/c
Dr. or Cr. Labour Rate Variance A/c
Cr. Cash
(Being entry to record wages at standard rate)
-

Question 7

A company produces a product X, using raw materials A and B. The standard mix of A and B is 1 : 1 and the standard loss is 10% of input.

You are required to compute the missing information indicated by “?” based on the data given below:

	A	B	Total
Standard price of raw material (₹/kg.)	24	30	
Actual input (kg.)	<u>?</u>	70	
Actual output (kg.)			<u>?</u>
Actual price ₹/kg.	30	<u>?</u>	
Standard input quantity (kg.)	<u>?</u>	<u>?</u>	
Yield variance (sub usage)	<u>?</u>	<u>?</u>	270(A)
Mix variance	<u>?</u>	<u>?</u>	<u>?</u>
Usage variance	<u>?</u>	<u>?</u>	<u>?</u>
Price variance	<u>?</u>	<u>?</u>	<u>?</u>
Cost variance	0	<u>?</u>	1300(A)

(14 Marks) (May 2007)

Answer

Computation of Yield Variance for 'A' and 'B'

DM yield variance for 'A' =

$$\begin{aligned} \text{DM yield variance for 'A'} &= \left[\begin{array}{l} \text{Std qty of} \\ \text{all DM} \\ \text{allowed} \\ \text{for actual} \\ \text{output} \end{array} - \begin{array}{l} \text{Actual} \\ \text{total qty} \\ \text{of all DM} \\ \text{used} \end{array} \right] \times \begin{array}{l} \text{Std} \\ \text{Mix} \\ \text{\%age} \\ \text{of 'A'} \end{array} \times \text{Std price of 'A'} \end{aligned}$$

$$= [SQ_A - RSQ_A] \times \text{Std price of 'A'}$$

Where RSQ_A = Revised Standard Quantity of 'A' = (Actual total qty of all DM used) $\times$ Std Mix %age of 'A' and

SQ_A = Standard Quantity of DM 'A' for Actual Production = Standard quantity of all DM allowed for actual output $\times$ Std Mix %age of 'A'

$$\begin{aligned} \text{DM yield variance for 'B'} &= \left[\begin{array}{l} \text{Std qty of} \\ \text{all DM} \\ \text{allowed} \\ \text{for actual} \\ \text{output} \end{array} - \begin{array}{l} \text{Actual} \\ \text{total qty} \\ \text{of all DM} \\ \text{used} \end{array} \right] \times \begin{array}{l} \text{Std} \\ \text{Mix} \\ \text{\%age} \\ \text{of 'B'} \end{array} \times \text{Std price of 'B'} \end{aligned}$$

$$= [SQ_B - RSQ_B] \times \text{Std price of 'B'}$$

Where RSQ_B = Revised Standard Quantity of 'B' = (Actual total qty of all DM used) $\times$ Standard Mix %age of 'B' and

SQ_B = Standard quantity of DM 'B' for Actual Production = Standard quantity of all DM allowed for actual output $\times$ Standard Mix %age of 'B'

Since Standard Mix %age is the same for both 'A' and 'B' (1:1) we have,

Total Yield variance for 'A' and 'B' = $T \times (\text{Std price of 'A'} + \text{Std price of 'B'})$

Where $T = (\text{Std qty of all DM allowed for actual output} - \text{Actual total qty of all DM used}) \times 0.5$

As Total Yield variance for 'A' and 'B' is given as – ₹ 270, we have

$$- ₹ 270 = T \times ₹ 24 + T \times ₹ 30$$

$$\text{Or } T = - 5$$

Hence Yield Variance for 'A' = $- 5 \times 24 = - ₹ 120$ and

Yield variance for 'B' = $- 5 \times 30 = - ₹ 150$.

Also

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$$(SQ_A - RSQ_A) \times 24 = -120 \text{ or } SQ_A - RSQ_A = -5$$

Similarly

$$(SQ_B - RSQ_B) \times 30 = -150 \text{ or } SQ_B - RSQ_B = -5$$

Alternative 1

Let total actual quantity consumed; X kg.

Then, Quantity of A = X – 70

$RSQ = \frac{X}{2}$ of A & $\frac{X}{2}$ of B. (Since the Mix ratio is 1:1)

The Standard input for both 'A' and 'B' will be $0.5X - 5$

Since Cost Variance for 'A' is given to be nil, we have,

$$(SP_A \times SQ_A) - (AQ_A \times AP_A) = 0$$

$$\text{i.e. } 24 \times (0.5X - 5) - (X - 70) \times 30 = 0$$

$$\text{or } X = 110 \text{ Kgs}$$

Therefore Actual Input for 'A' = $110 - 70 = 40$ Kgs

Also, Standard Input for 'A' and 'B' will be $\left(\frac{110}{2} - 5\right) = 50$ Kgs. Using this quantity in the Cost

Variance of 'B', the actual price per kg of 'B' (AP_B) will be ,

$$50 \times 30 - 70 \times AP_B = -1,300$$

$$\text{Or } AP_B = ₹ 40.$$

Alternative 2

Let the standard input of 'A' = X kg. Therefore, the total standard input for 'A' + 'B' = $2X$

Actual input = $(2X + 10)$ Kgs. ∴ Actual input for 'A' = $(2X + 10 - 70) = (2X - 60)$ Kgs

Forming the equation for nil cost variance of 'A'.

$$₹ 24 \times X - ₹ 30 \times (2X - 60) = 0$$

Or $X = 50$ Kgs. Using this quantity in the Cost Variance of 'B', the actual price per kg. of 'B' (AP_B) will be ,

$$50 \times 30 - 70 \times AP_B = -1,300$$

$$\text{Or } AP_B = ₹ 40.$$

Alternative 3

Let the actual input of 'A' = X

Then the total actual input = $(X + 70)$. Therefore, RSQ of 'A' and 'B' each = $0.5X + 35$ and Standard Input of 'A' and 'B' each = $0.5X + 30$.

Forming the equation for nil cost variance of 'A', we have,

$$24 \times (0.5X + 30) - 30 \times X = 0$$

Or $X = 40$ Kgs.

∴ Standard Input will be 50 Kgs. Using this, quantity in the Cost Variance of 'B', the actual price per kg. of 'B' (AP_B) will be,

$$50 \times 30 - 70 \times AP_B = -1,300$$

Or $AP_B = ₹ 40$.

Substituting various values for quantity and price, we get the following table.

	(1)	(2)	(3)	(4)
	Std. Price × SQ	Std. Price × RSQ	Std. Price × Actual Qty.	Actual Price × Actual Qty.
A	$24 \times 50 = 1200$	$24 \times 55 = 1320$	$24 \times 40 = 960$	$30 \times 40 = 1200$
B	$30 \times 50 = \underline{1500}$	$30 \times 55 = \underline{1650}$	$30 \times 70 = \underline{2100}$	$40 \times 70 = \underline{2800}$
	<u>2700</u>	<u>2970</u>	<u>3060</u>	<u>4000</u>

	(1) – (2)	(2) – (3)	(1) – (3)	(3) – (4)	(1) – (4)
	Yld variance	Mix variance	Usage variance	Price variance	Cost variance
A	$1200 - 1320 =$ $120(A)$	$1320 - 960 =$ $360(F)$	$1200 - 960 =$ $240(F)$	$960 - 1200 =$ $240(A)$	$1200 - 1200 =$ 0
B	$1500 - 1650 =$ $150(A)$	$1650 - 2100 =$ $450(A)$	$1500 - 2100 =$ $600(A)$	$2100 - 2800 =$ $700(A)$	$1500 - 2800 =$ $1300(A)$
	<u>270A)</u>	<u>90A)</u>	<u>360A)</u>	<u>940A)</u>	<u>1300A)</u>

Actual Output = 90 Kgs.

(Actual output and standard output are always equal numerically in any material variance analysis)

Standard output = Standard input – Standard loss or $100 - 10 = 90$ Kgs.

Question 8

The working results of a Software Company for two corresponding years are shown below:

	Amount (₹ in lakhs)	
	Year 2005	Year 2006
Sales (A)	600	770

5.15 Advanced Management Accounting

Cost of Sales:		
Direct materials	300	324
Direct wages and variable overheads	180	206
Fixed overheads	<u>80</u>	<u>150</u>
Total (B)	<u>560</u>	<u>680</u>
Profit (A – B)	<u>40</u>	<u>90</u>

In year 2006, there has been an increase in the selling price by 10 per cent. Following are the details of material consumption and utilization of direct labour hours during the two years:

	Year 2005	Year 2006
Direct material consumption (M. tons)	5,00,000	5,40,000
Direct labour hours	75,00,000	80,00,000

Required:

- Taking year 2005 as base year, analyse the variances of year 2006 and also work out the amount which each variance has contributed to change in profit.
- Find out the breakeven sales for both years.
- Calculate the percentage increase in selling price in the year 2006 that would be needed over the sale value of year 2006 to earn margin of safety of 45 per cent. (19 Marks)(Nov 2007)

Answer

Working Notes:

- Budgeted sales in year 2006 = $(100/110) \times 770 = ₹ 700$ lakhs
- Budgeted direct material cost = $(300/600) \times 700 = ₹ 350$ lakhs
- Budgeted direct wages and variable overheads = $(180/600) \times 700 = ₹ 210$ lakhs
- Rate per M. ton of direct material: Year 2005 = $(300/5) = ₹ 60$
: Year 2006 = $(324/5.40) = ₹ 60$
- Material usage budget for the year 2006 = $(5/600) \times 700 = 5.83333$ lakhs
- Direct labour hours budget for the year 2006 = $(75/600) \times 700 = 87.50$ lakhs
- Direct labour and variable overheads rate per hour: Year 2005 = $(180/75) = ₹ 2.40$
Year 2006 = $(206/80) = ₹ 2.575$
- Material price variance = $(₹ 60 - ₹ 60) \times 5,40,000 = \text{zero}$
- Material usage variance = $(5.83333 - 5.40) \times ₹ 60 = ₹ 26$ lakhs (F)
- Labour and variable overheads rate variance = $(2.40 - 2.575) \times 80 = ₹ 14$ lakhs (A)

(xi) Labour and variable overheads efficiency variance = $(87.50 - 80.00) \times ₹ 2.40$
= ₹ 18 lakhs (F)

(xii) Fixed overheads expenditure variance = $(150 - 80) = ₹ 70$ lakhs (A)

(xiii) Statement of working results of the company

	Actuals	Amount ₹ in lakhs	
		Budget	Variance
	2006	2006	
Sales	<u>770</u>	<u>700</u>	<u>70(F)</u>
Less: Direct material	324	350	26(F)
Direct wages and variable overheads	<u>206</u>	<u>210</u>	<u>4(F)</u>
Contribution	240	140	100(F)
Less: Fixed overheads	<u>150</u>	<u>80</u>	<u>70(A)</u>
Profit	<u>90</u>	<u>60</u>	<u>30(F)</u>

I Reconciliation statement showing variances contribution to change in profit (₹ in lakhs)

	Favourable	Adverse
Increase in contribution due to volume	20	—
Sales price variance	70	—
Material usage variance	26	—
Material price variance	—	—
Direct labour and variable overheads rate variance	—	14
Direct labour and variable overheads efficiency variance	18	—
Fixed overheads expenditure variance	—	<u>70</u>
	<u>134</u>	<u>84</u>
Total change in profit (increase)	<u>50</u>	

II Break-even point

Year 2005 : $(80/120) \times 600 = ₹ 400$ lakhs

Year 2006 : $(150/240) \times 770 = ₹ 481.25$ lakhs

III Required percentage increase in selling price in the year 2006 to earn a margin of safety of 45%.

Break-even sales = $(1 - 0.45)$ or 55 per cent of total sales.

Contribution at 55% sales = Fixed overheads = ₹ 150 lakhs.

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Required contribution at total sales = ₹ 150/.55 = ₹ 272.73 lakhs

Additional contribution required = (272.73 – 240) = ₹ 32.73 lakhs

Percentage increase in selling price required = $(32.73/770) \times 100 = 4.25\%$.

Question 9

The following information has been extracted from the books of Goru Enterprises which is using standard costing system:

Actual output	= 9,000 units
Direct wages paid	= 1,10,000 hours at ₹22 per hour, of which 5,000 hours, being idle time, were not recorded in production
Standard hours	= 10 hours per unit
Labour efficiency variance	= ₹ 3,75,000 (A)
Standard variable Overhead	= ₹ 150 per unit
Actual variable Overhead	= ₹ 16,00,000

You are required to calculate:

- (i) Idle time variance
- (ii) Total variable overhead variance
- (iii) Variable overhead expenditure variance
- (iv) Variable overhead efficiency variance.

(May, 2008) (6 Marks)

Answer

Actual output = 9,000 units

Idle time = 5,000 hours

Production time (Actual) = 1,05,000 hours

Standard hours for actual production = 10 hours / unit $\times$ 9,000 units = 90,000 hours.

Labour efficiency variance = 3,75,000 (A)

i.e. Standard rate $\times$ (Standard Production time – Actual production time) = 3,75,000(A).

SR (90,000 – 1,05,000) = – 3,75,000

$$SR = \frac{-3,75,000}{-15,000} = \text{Rs. 25}$$

- (i) Idle time variance = 5,000 hours $\times$ 25 ₹ / hour = 1,25,000. (A)
- (ii) Standard Variable Overhead = ₹ 150 / unit

Standard hours = 10 hours / unit

Standard Variable Overhead rate / hour = $150 / 10 = ₹ 15 / \text{hour}$

Total Variable Overhead variance = Standard Variable Overhead – Actual Variable Overhead

= Standard Rate $\times$ Standard hours – Actual rate $\times$ Actual hours

= $(15) \times (10 \times 9,000) - 16,00,000$

= $13,50,000 - 16,00,000$

Total Variable Overhead Variance = 2,50,000 (A)

(iii) Variable Overhead Expenditure Variance = (Standard Rate $\times$ Actual Hours) – (Actual Rate $\times$ Actual Hours)

= $(15 \times 1,05,000) - 16,00,000$

= $15,75,000 - 16,00,000$

= 25,000 (A)

(iv) Variable Overhead Efficiency Variance = Standard Rate $\times$ (Standard Hours for actual output – Actual hours for Actual output)

= $15 (90,000 - 1,05,000)$

= $15 (-15,000)$

= 2,25,000 (A)

Alternative Solution

Actual Output = 9,000 Units

Idle time = 5,000 hrs

Direct Wages Paid = 1,10,000 hours @ ₹ 22 out of which 5,000 hours being idle, were not recorded in production.

Standard hours = 10 per unit.

Labour efficiency variance = ₹ 3,75,000 (A)

or

Standard Rate (Standard Time – Actual Time) = – 3,75,000

Or $(90,000 - 1,05,000) = \frac{-3,75,000}{\text{Standard Rate}}$

Or Standard Rate = ₹ 25/-

(i) Idle time variance = Standard Rate $\times$ Idle time

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$$25 \times 5,000 = ₹ 1,25,000 \text{ (A)}$$

(ii) Standard Variable Overhead / unit = 150

$$\text{Standard Rate} = \frac{150}{10} = ₹ 15/\text{hour}$$

Standard Quantity = 10 hours

Actual Variable Overhead = 16,00,000

$$\text{Standard Variable Overhead} = 150 \times 9,000 = 13,50,000$$

$$\text{Actual Variable Overhead} = \underline{16,00,000}$$

$$\text{Total Variable Overhead Variance} = 2,50,000 \text{ (A)}$$

(iii) Variable Overhead expenditure Variance = Standard Variable Overhead for actual hours – Actual Variable Overhead

$$= (150 \times 1,05,000) - 16,00,000$$

$$= 15,75,000 - 16,00,000$$

$$= 25,000 \text{ (A)}$$

(iv) Variable overhead efficiency variance = Standard Variable Overhead for actual output – Standard Variable Overhead for Actual hours)

$$= 15 (10 \text{ hours} \times 90,000 \text{ units} - 1,05,000)$$

$$= 15 (90,000 - 1,05,000)$$

$$= 15 (-15,000)$$

$$= 2,25,000 \text{ (A)}$$

Question 10

A manufacturing company has furnished the following financial data relating to the actual output of 9,600 units produced in the last quarter:

		₹
Sales		4,45,500
Costs:		
Direct Materials	59,400	
Direct Wages	89,400	
Variable Overheads	1,45,500	
Fixed Overheads	<u>78,000</u>	<u>3,72,300</u>
Profit		<u>73,200</u>

The standard wage rate is ₹ 4.50 per hour and the standard variable overhead rate is ₹ 7.50 per hour. The company uses a JIT system and the budgeted production and sales quantity is 10,000 units.

The following are the variances from standard costs recorded during the last quarter:

		₹
Direct materials	Price V	600 A
	Usage V	1,200 A
Direct Wages	Rate V	1,500 F
	Efficiency V	4,500 A
Variable Overheads	Expense V	6,000 F
	Efficiency V	7,500 A
Fixed Overheads	Expense V	3,000 A
Sales	Price V	13,500 F

You are required to:

- Prepare the Original budget and Standard cost sheet per unit of output;
- Produce a statement reconciling the budgeted profit with actual profit.

(11 Marks) (Nov., 2008)

Answer

Direct Materials:

SQ	AQ	SP	SQ × SP	AQ × SP	AP	AQ × AP
				59,400		
				Usage variance		Price variance
				1200 A		600 A

$$AQ \times SP = 58,800^1$$

$$SQ \times SP = 57,600^2$$

Standard cost of materials for actual output of 9,600 units = ₹ 57,600.

Hence, standard cost per unit is $57,600 / 9,600 = ₹ 6$.

Direct Labour:

SH	AH	SR	SH × SR	AH × SR	AR	AH × AR
				89,400		
				Efficiency variance		Rate variance
				4500 A		1500 F

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$$AH \times SR = 90,900^3$$

$$SH \times SR = 86,400^4$$

Standard wage cost per unit is $86,400 / 9,600 = ₹ 9$.

Standard wage rate is ₹ 4.50.

Standard time per unit is $9/4.5 = 2$ hours.

Variable Overheads:

Standard rate is ₹ 7.50 per hour

Standard cost per unit is $2 \text{ hours} \times ₹ 7.50 = ₹ 15$.

Fixed Overheads:

Actual units 9,600

Standard time / unit 2 hours

Standard hours produced $9,600 \times 2 = 19,200$ hours

Actual overheads 78,000

Expense variance 3,000 A

Budgeted overheads 75,000

Budgeted units 10,000

Fixed overheads per unit ₹ 7.50.

Charged to Production: $9,600 \times 7.50 = ₹ 72,000$

Budgeted overheads ₹ 75,000

Volume variance ₹ 3,000 (A)

Sales:

SQ AQ SP SQ × SP AQ × SP AP AQ × AP

4,45,500

Price variance 13,500 F

$$AQ \times SP = 4,32,000^5$$

Actual units = 9,600

Standard price is $4,32,000 / 9,600 = ₹ 45$ per unit.

Original Budget and Standard Cost Sheet:

	Budget	Standard Cost
Units budgeted	10,000	

Sales	<u>4,50,000</u>	<u>45.00</u>
Direct materials @ ₹ 6 per unit	60,000	6.00
Direct Wages	90,000	9.00
Variable Overheads @ ₹ 15 per unit	1,50,000	15.00
Fixed overheads @ ₹ 7.50 per unit	<u>75,000</u>	<u>7.50</u>
Total costs	<u>3,75,000</u>	<u>37.50</u>
Profit	<u>75,000</u>	<u>7.50</u>

Sales volume variance is $(9,600 - 10,000) \times 7.50 = ₹ 3,000$ A

Reconciliation Statement:

Budgeted Profit	75,000
Sales volume variance	3,000 A
Standard profit	72,000
Sales price variance	13,500 F
Total	85,500

Cost variances:

		F	A	
Materials:	Price		600	
	Usage		1,200	
Direct Labour:	Rate	1,500		
	Efficiency		4,500	
Variable Overhead:	Efficiency		7,500	
	Expense	6,000		
Fixed Overhead:	Volume		3,000	
	Expense		<u>3,000</u>	
Total variances		<u>7,500</u>	<u>19,800</u>	12,300 A
Actual profit				73,200

Working Notes:

- (1) Price Variance = $[SP - AP] AQ$
 $600 (A) = [SP \times AQ - 59,400]$
 $SP \times AQ = 58,800.$
- (2) Usage Variance = $[SQ \times SP] - [AQ \times SP]$

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$$1200 (A) = SQ \times SP - 58,800$$

$$SQ \times SP = 57,600.$$

(3) Rate Variance = $[SR - AR] AH$

$$1500 (F) = SR \times AH - 89,400$$

$$SR \times AH = 90,900.$$

(4) Efficiency Variance = $[SH - AH] \times SR$

$$4500 (A) = SH \times SR - 90,900$$

$$SH \times SR = 86,400.$$

(5) Price Variance = $(AP - SP) \times AQ$

$$13500 (F) = SP \times AQ - 4,45,500$$

$$SP \times AQ = 4,32,000.$$

Question 11

The following profit reconciliation statement has been prepared by the Cost Accountant of RSQ Ltd. for March, 2008:

	₹
Budget profit	2,40,000
Sales price variance	51,000 (F)
Sales volume profit variance	<u>42,000</u> (A)
	2,49,000
Material price variance	15,880 (A)
Material usage variance	3,200 (F)
Labour rate variance	78,400 (F)
Labour efficiency variance	32,000 (A)
Variable overhead expenditure variance	8,000 (F)
Variable overhead efficiency variance	12,000 (A)
Fixed overhead volume variance	1,96,000 (A)
Fixed overhead expenditure variance	<u>4,000</u> (F)
Actual profit	<u>86,720</u>

Budgeted production and sales volumes for March, 2008 were equal and the level of finished goods stock was unchanged, but the stock of raw materials decreased by 6,400 kg (valued at standard price) during the month.

The standard cost card is as under:

Material 4 kg @ ₹ 2.00	8.00
Labour 4 hours @ ₹ 32.00	128.00
Variable overhead	
4 hours @ ₹ 12.00	48.00
Fixed overheads	
4 hours @ ₹ 28.00	<u>112.00</u>
	296.00
Standard profit	<u>24.00</u>
Standard selling price	<u>320.00</u>

The actual labour rate was ₹ 2.24 lower than the standard hourly rate.

You are required to calculate:

- (i) Actual quantity of material purchased
- (ii) Actual production and sales volume
- (iii) Actual number of hours worked
- (iv) Actual variable and fixed overhead cost incurred. (11 Marks) (Nov., 2008)

Answer

$$\begin{aligned}
 \text{(i) Budgeted volume} &= \frac{\text{Budgeted profit}}{\text{Budgeted profit per unit}} \\
 &= \frac{2,40,000}{24.00} \\
 &= 10,000 \text{ units}
 \end{aligned}$$

$$\begin{aligned}
 \text{Difference between actual and budgeted volume} &= \frac{\text{Fixed overhead volume variance}}{\text{Standard fixed overhead rate}} \\
 &= \frac{1,96,000}{112} \\
 &= 1,750 \text{ units}
 \end{aligned}$$

$$\begin{aligned}
 \text{Actual Production} &= \text{Budgeted volume} - \text{Difference between actual and budget volume} \\
 &= 10,000 - 1,750 \\
 &= 8,250 \text{ units}
 \end{aligned}$$

- (ii) Actual production = 8,250 units

$$\text{Material quantity} = 4 \text{ kg.} \times 8,250 = 33,000 \text{ kg.}$$

Less: Difference in material use

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$$\text{Material} = \frac{\text{Usage variance}}{\text{Standard price}} = \frac{3,200}{2.00} = 1,600 \text{ kg.}$$

Actual usages	31,400 kg.
Less: Decrease in stock	<u>6,400 kg.</u>
Actual purchases	<u>25,000 kg.</u>

(iii) Actual hours

$$8,250 \text{ units} \times 4 \text{ hours} = 33,000 \text{ hours}$$

Difference in actual and standard

$$\frac{\text{Efficiency variance}}{\text{Standard rate}} = \frac{32,000 \text{ (A)}}{32.00} = 1,000 \text{ (A) hours}$$

Actual hours	<u>34,000 hours</u>
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(iv) Actual variable overhead incurred:

$$\text{Standard cost of variable overhead} = 8,250 \times 48 = ₹ 3,96,000$$

$$\text{Total variable overhead cost variance [8,000 (F) + 12,000 (A)]} = ₹ 4,000 \text{ (A)}$$

$$\text{Actual variable overhead} = ₹ 4,00,000$$

(v) Actual fixed overhead:

Budgeted fixed overhead =

$$\text{Budgeted units} \times \text{Budgeted rate} = 10,000 \times 112 = ₹ 11,20,000$$

$$\text{Expenditure variance} = ₹ 4,000 \text{ (F)}$$

$$\text{Actual fixed overhead} = ₹ 11,16,000$$

It can also be calculated as below:

Actual fixed overhead:

$$\text{Standard fixed overhead} = (\text{Actual output} \times \text{Standard fixed overhead rate per unit}) 8,250 \times 112 = ₹ 9,24,000$$

$$\text{Total fixed overhead variance [1,96,000 (A) + 4,000 (F)]} = ₹ 1,92,000 \text{ (A)}$$

$$\text{Actual fixed overhead} = ₹ 11,16,000$$

(vi) Actual sales volume:

$$\text{Sales volume variance} = \text{Standard profit per unit} (\text{Actual quantity of sales} - \text{Standard quantity of sales})$$

$$42,000 \text{ (A)} = 24 (\text{Actual Quantity of sales} - 10,000)$$

$$\text{Actual quantity of sales} = 8,250 \text{ units}$$

Alternative for (iv) and (v) points

- (1) Variable overhead cost variance = (Standard hours for actual output × Standard variable overhead rate per hour) – Actual variable overhead cost

$$4,000 (A) = (4 \times 8,250 \times 12) - \text{Actual variable overhead}$$

$$\text{Actual variable overhead} = ₹ 4,00,000.$$

- (2) Fixed overhead cost variance = (Standard hours for actual output × Standard fixed overhead rate per hour) – Actual fixed overheads

$$1,92,000 (A) = (4 \times 8,250 \times 28) - \text{Actual fixed overheads.}$$

$$\text{Actual fixed overhead} = ₹ 11,16,000.$$

Question 12

The following information relates to labour of x Ltd.

Type of Labour	Skilled	Semi Skilled	Unskilled	Total
No. of workers in standard gang	4	3	2	9
Standard rate per hour (₹)	6	3	1	-
Number of workers in actual gang				9
Actual rate per hour (₹)	7	2	2	-

In a 40 hours week, the gang produced 270 standard hours.

The actual number of semi-skilled workers is two times the actual number of unskilled workers. The rate variance of semi-skilled workers is ₹ 160 (F).

Find the following:

- The number of workers in each category
- Total gang variance
- Total Sub-efficiency variance
- Total labour rate variance
- Total labour cost variance

(10 Marks)(Nov., 2009)

Answer

	SR	SH		SR	RSH		SR	AH		AR	AH	
Skill	6×	120	720	6×	960	160	6×	120	120	7×	120	840
Semi-Skill	3×	90	270	3×	360	120	3×	160	480	2×	160	320
Unskilled	1×	60	<u>60</u>	1×	<u>80</u>	80	1×	80	<u>80</u>	2×	80	<u>160</u>

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<u>1050</u>	<u>1400</u>	<u>1280</u>	<u>1320</u>
Sub-efficiency Variance	Gang Variance	Rate Variance	
350 (A)	120 (F)	40 (A)	
Cost Variance = 270 (A)			

Workings Note:

Standard hours produced = 270

Standard Mix : $270 \div 9 = 30$

	<i>Skill</i>	<i>Semi-Skill</i>	<i>Unskilled</i>
Ratio	4:	3:	2:
Hrs.	120	90	60

Actual hrs = $40 \times 9 = 360$ hrs.

Actual hrs in Standard Ratio = 360		
4:	3:	2:
$\frac{360}{9} \times 4 = 160$	$\frac{360}{9} \times 3 = 120$	$\frac{360}{9} \times 2 = 80$

[(Standard Rate - Actual Rate) Actual hrs.] = Rate Variance

Semi-skilled = 160

(3 – 2) Actual hrs = 160

Actual hrs = 160 (for semi-skilled)

Actual Semi-skilled = 2 (Unskilled actual)

160 = 2 (Unskilled)

Unskilled hrs (actual) = $\frac{160}{2} = 80$

Total Actual = 360

$\therefore$ Actual hrs – skilled = $360 - (160 + 80)$
 $= 360 - 240 = 120$

Actual Hrs.	Skilled	Semi-skilled	Unskilled
	120	160	80
40 hr week			
$\therefore$ No. of Workers	$\frac{120}{40} = 3$	$\frac{160}{40} = 4$	$\frac{80}{40} = 2$

(i)	3	4	2
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(ii) Gang Variance:

$$= (\text{Actual Hrs in Standard Ratio} - \text{Actual Hrs in Actual Ratio}) \times \text{Standard Rate}$$

$$= 1400 - 1280 = 120 \text{ (F)}$$

(iii) Sub-efficiency Variance:

$$= \text{Standard Rate} (\text{Standard Hrs} - \text{Actual Hrs in Standard Ratio})$$

$$= 1050 - 1400 = 350 \text{ (A)}$$

(iv) Total Labour Rate Variance:

$$= \text{Actual Hrs} (\text{Standard Rate} - \text{Actual Rate})$$

$$= 1280 - 1320 = 40 \text{ (A)}$$

(v) Labour Cost Variance:

$$= (\text{Standard Rate} \times \text{Standard Hrs} - \text{Actual Rate} \times \text{Actual Hrs.})$$

$$= 1050 - 1320 = 270 \text{ (A)}$$

Question 13

X Ltd. produces and sells a single product. Standard cost card per unit of the product is as follows

	₹.
Direct materials :A 10 kg @ ₹5 per kg	50.00
B 5 kg @ ₹ 6 per kg	30.00
Direct wages 5 hours @ ₹ 5 per hour	25.00
Variable production overheads 5 hours @ 12 per hour	60.00
Fixed production overheads	<u>25.00</u>
Total Standard cost	<u>190.00</u>
Standard gross profit	<u>35.00</u>
Standard selling price	<u>225.00</u>

A fixed production overhead has been absorbed on the expected annual output of 25,200 units produced evenly throughout the year. During the month of December, 2009, the following were the actual results for an actual production of 2,000 units:

	₹
Sales 2,000 units @ ₹ 225	<u>4,50,000</u>
Direct materials :A 18,900 kg	99,225
B 10,750 kg	61,275

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Direct Wages 10,500 hours (actually worked 10,300 hours)	50,400
Variable production overheads	1,15,000
Fixed production overheads	<u>56,600</u>
Total	<u>3,82,500</u>
Gross profit	<u>67,500</u>

The material price variance is extracted at the time of receipt of materials. Material purchase were a 20,000 kg. @ ₹ 5.25 per kg; B 11,500 kg @ ₹ 5.70 per kg.

Required:

- Calculate all variances.
- Prepare an operating statement showing Standard gross profit, Variances and Actual gross profit.
- Explain the reason for the difference in actual gross profit given in the question and calculated in (ii) above. (12 Marks)(May 2010)

Answer

- Material Price variance = (SP-AP) AQ

A = (5-5.25) x 20000 = 5000(A)

B (At the time of receipt of Materials) = (6.0-5.70) x 11500 = 3450(F)

= 1550 (A)

Material usage variance = (SQ – AQ) * SP

A = (20000 – 18900)x 5 = 5500 (F)

B = (10000 – 10750) x 6 = 4500 (A)

= 1000 (F)

Standard quantity for actual output for

A = 2000 x 10 = 20000 kg

B = 2000 x 5 = 10000 kg

Material Mix variance = SP (RSQ –AQ)

A = (19766.67 – 18900) x5 = 4333.33 (F)

B = (9883.33 – 10750) x6 = 5200.00 (A)

= 866.67 (A)

Revised standard quantity

A = 20000/30000 x 29650 = 19766.67

B = 10000/30000 x 29650 = 9883.33

Material yield variance	= SR (AY- SY) (2000- 1976.67) x 80 = 1866.67 (F)
SY	= (2100/31500) x 29650 = 1976.67
Labour rate variance	= (SR- AR) AH = (5-4.8) x 10500 = 2100 (F)
Labour efficiency variance	= SR(SH – AH) = (10000- 10300) x 5 = 1500(A)
Labour idle time variance	= Idle hours x SR = 200 x 5 = 1000 (A)
Variable overhead cost variance	= Recovered overhead – Actual overhead = (2000 x 60 – 115000) = 5000(F)
Variable overhead exp. Variance	= Standard variable overhead – Actual variable overhead = 10300 x 12 – 115000 = 8600 (F)
Variable overhead efficiency variance	= Recovered – Standard variable overhead = 120000 – 123600 = 3600(A)
Fixed overhead cost variance	= Recovered overhead – actual overhead = (2000 x25 – 56600) = 6600 (A)
Fixed overhead exp. Variance	= Budgeted overhead – Actual overhead = (25200 /12 x 25) – 56600) = 4100(A)
Fixed overhead volume variance	= Recovered – Budgeted overhead = (50000 – 52500) = 2500 (A)

(ii) Reconciliation Statement

	(₹)	(₹)	(₹)
Standard Profit (35 * 2000)			70000
Variances	Favourable	Adverse	
Material : Price (at the time of receipt)		1550	
Yield	1866.67	866.67	
Labour : Rate	2100		
Efficiency		1500	
Idle time		1000	

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Variable overheads	Expenditure	8600		
	Efficiency		3600	
Fixed overheads	Expenditure		4100	
	Volume		2500	
		<u>12566.67</u>	<u>15116.67</u>	<u>2550 (A)</u>
Actual Profit				<u>67450</u>

- (iii) Actual gross profit given in the question is ₹ 67500 while calculated operating profit in statement is ₹ 67450. The difference amount is due to material price variance that is calculated at the time of receipt of material instead of consumption of material.

$$\text{MPV A} = 18900 \times (5 - 5.25) = 4725 \text{ (A)}$$

$$\text{B} = 10750 \times (6 - 5.70) = 3225 \text{ (F)}$$

$$1500 \text{ (A)}$$

Over recovery in the operating statement is $(1550 - 1500) = 50$, should be added in actual profit $67450 + 50 = ₹ 67500$.

Question 14

A company is engaged in manufacturing of several products. The following data have been obtained from the record of a machine shop for an average month:

Budgeted

No. of working days	24
Working hours per day	8
No. of direct workers	150
Efficiency	One standard hour per clock hour
Down time	10%
Overheads	
Fixed	₹ 75,400
Variable	₹ 90,720

The actual data for the month of August 2010 are as follows:

Overheads	
Fixed	₹ 78,800
Variable	₹ 70,870
Net operator hours worked	20,500
Standard hours produced	22,550

There was a special holiday in August 2010.

Required :

- (i) Calculate efficiency, activity, calendar and standard capacity usages ratio.
- (ii) Calculate all the relevant fixed overhead variances.
- (iii) Calculate variable overheads expenditure and efficiency variance. (10 Marks) (Nov., 2010)

Answer

Ratio	Working	Result
Efficiency Ratio	$\frac{\text{Output expressed in Standard Hours}}{\text{Actual Hours Worked}}$	$\frac{(22550/20500)*100}{110\%} =$
Activity Ratio	$\frac{\text{Output expressed in Standard Hours}}{\text{Budgeted output in standard hours}}$	$\frac{(22550/25920)*100}{\text{or } 86.99\%} = 87\%$
Calendar Ratio	$\frac{\text{Actual Working days in a period}}{\text{No. of working days in related budget period}}$	$\frac{(23/24)*100}{96\%} = 96\%$
Standard Capacity usage ratio	$\frac{\text{Budget Hours}}{\text{Maximum No. of hours in related period}}$	$\frac{(25920/28800)*100}{90\%} = 90\%$

Workings

Maximum Hours	= $24 \times 8 \times 150$	28,800
Budgeted Hours	= 28800 less 10%	25,920
Actual Hours (given)		20,500
Standard Hours (produced)		22,550
Budgeted Working days		24
Actual Working days		23

Standard Rate X Standard Hours	Standard Rate X Actual Hours	Actual Hours X Actual Rate
(1)	(2)	(3)
$(90720/25920)*22550$ ₹ 78925	$(90720/25920)*20500$ ₹ 71750	Given ₹ 70870

Variable Overhead Efficiency Variance	(1) - (2)	₹ 7175 (F)
Variable Overhead Expenditure Variance	(2) - (3)	₹ 880 (F)
Variable Overhead Variance	(1) - (3)	₹ 8055 (F)

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Standard Rate X Standard Hours	Standard Rate X Actual Hours	Standard Rate X Revised Budgeted Hours	Standard Rate X Budgeted Hours	Actual Overheads
(1)	(2)	(3)	(4)	(5)
2.91 X 22550 = 65621	2.91 X 20500 = 59655	2.91 X 24840 = 72284	Given = 75400	Given = 78800

Fixed Overhead Efficiency Variance	(1) - (2)	₹ 5,966(F)
Fixed Overhead Capacity Variance	(2) - (3)	₹ 12,629(A)
Fixed Overhead Calendar Variance	(3) - (4)	₹ 3,116(A)
Fixed Overhead Volume Variance	(1) - (4)	₹ 9,779(A)
Fixed Overhead Expenditure Variance	(4) - (5)	₹ 3,400(A)
Fixed Overhead Variance	(1) - (5)	₹ 13,179(A)

Question 15

A company actually sold 8000 units of A and 10,000 units of B at ₹ 12 and ₹ 16 per unit respectively against a budgeted sale of 6000 units of A at ₹ 14 per unit and 9000 units of B at ₹ 13 per unit. The standard costs of A and B are ₹ 8 and ₹ 10 per unit respectively and the corresponding actual costs are ₹ 5.5 and ₹ 14.5 per unit.

Compute the product wise sales margin mix and sales margin price variances, indicating clearly, whether the variances are favorable or adverse. (5 Marks)(May, 2011)

Answer

	BQ	RBQ	AQ	AP	<u>BP</u>	<u>BC</u>	<u>BM</u>	<u>AM</u>
A	6000	7200	8000	12	14	8	6	4
B	<u>9000</u>	<u>10800</u>	10000	16	13	10	3	6
	<u>15000</u>	<u>18000</u>						

Sales Margin Mix Variance:

(Actual Qty in Budgeted Mix – Actual Qty in Actual Mix) x Budgeted Margin

A : (7,200 – 8,000) x 6 = - 4,800 (Fav)

B : (10,800 – 10,000) x 3 = 2,400 (Adv)

Total Mix Variance = - 2,400 (Fav)

Sales Margin Price Variance = Actual Qty (Budgeted Margin – Actual Margin)

A	8,000 (6 – 4)	=	16,000 (A)
B	10,000 (3 – 6)	=	<u>30,000</u> (F)
	Total Price Variance	=	<u>14,000</u> (F)

Question 16

The budget and actual operating data for 2010-11 pertaining to 4 products in a store are given below:

Product	Budgeted data for 2010-11			Actual operating results in 2010-11		
	Gallons	Selling price ₹ per gallon)	Variable costs (₹ per gallon)	Gallons	Selling price (₹ per gallon)	Variable costs (₹ per gallon)
V	2,50,000	1.2	0.5	1,80,000	1.00	0.45
C	3,00,000	1.5	0.6	2,70,000	1.35	0.50
S	2,00,000	1.8	0.7	3,30,000	2.00	0.75
A	50,000	2.5	1.00	1,80,000	3.00	1.20

You are required to compute for the individual products and in total:

- the sales margin price variance
- the sales margin mix variance and
- the sales margin volume variance

Indicate whether the variances are favorable (F) or unfavorable (A or U)

(10 Marks)(Nov.,2011)

Answer

Working Notes:

Product	Budget Margin (BM)		Actual Margin (AM)	
	Budgeted Price	Budgeted Variable Cost	Actual Price	Budgeted Variable Cost
V	1.2 – 0.5	= 0.7	1 – 0.5	= 0.5
C	1.5 – 0.6	= 0.9	1.35 – 0.6	= 0.75
S	1.8 – 0.7	= 1.1	2.0 – 0.7	= 1.3
A	2.5 – 1.0	= 1.5	3.0 – 1.0	= 2.0
	Actual Quantity x Actual Margin (1)		Actual Quantity x Budgeted Margin (2)	
V	1,80,000 x 0.5	= 90,000	1,80,000 x 0.7	= 1,26,000
C	2,70,000 x 0.75	= 2,02,500	2,70,000 x 0.9	= 2,43,000
S	3,30,000 x 1.3	= 4,29,000	3,30,000 x 1.1	= 3,63,000
A	1,80,000 x 2.0	= 3,60,000	1,80,000 x 1.5	= 2,70,000
	9,60,000	= 10,81,500	9,60,000	= 10,02,000

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	Actual Qty in Budgeted mix x Budgeted Margin (3)		Budgeted Quantity x Budgeted Margin (4)	
V	3,00,000 x 0.7	= 2,10,000	2,50,000 x 0.7	= 1,75,000
C	3,60,000 x 0.9	= 3,24,000	3,00,000 x 0.9	= 2,70,000
S	2,40,000 x 1.1	= 2,64,000	2,00,000 x 1.1	= 2,20,000
A	60,000 x 1.5	= 90,000	50,000 x 1.5	= 75,000
	9,60,000	8,88,000	8,00,000	= 7,40,000
	Sales Margin – Price Variance (5) = (1) – (2)	Sales Margin Mix Variance (6) = (2) - (3)	Sales Margin Volume Variance (7) = (2) – (4)	
V	36,000 (A)	84,000 (A)	49,000 (A)	
C	40,500 (A)	81,000 (A)	27,000 (A)	
S	66,000 (F)	99,000 (F)	1,43,000 (F)	
A	90,000 (F)	1,80,000 (F)	1,95,000 (F)	
	79,500 (F)	1,14,000 (F)	2,62,000 (F)	

Question 17

The standard set for a chemical mixture of a company is as under:

Material	Standard Mix(%)	Standard Price `/Kg
A	80	50
B	20	100

Standard yield in production is 75 %.

The actual quantity produced was 1800 kg of output from the following:

Material	Quantity (kg)	Actual Price
A	1400	60
B	600	90

Calculate the total material price, mix and yield variances, indicating whether they are favorable (F) or adverse (A or U). (6 Marks)(May,2012)

Answer

	(I) SP x SQ	(II) SP x RSQ	(III) SP x AQ	(IV) AQ x AP
A	50*1920 =	50*1600 =	50*1400 =	1400*60=
B	100*480 =	100*400 =	100*600 =	600*90 =
TOTAL	1,44,000	1,20,000	1,30,000	1,38,000

SP- Standard Price per Kg, SQ- Standard Quantity for actual production

RSQ- Revised Standard Quantity, AQ- Actual Quantity used, AP- Actual Price per kg.

Variances : (Figures ₹)

Variances	Material Yield Variance (I-II)	Material Mix Variance (II-III)	Material Price Variance (III-IV)
A	16,000 F	10,000 F	14,000 A
B	8,000 F	20,000 A	6,000 F
TOTAL	24,000 F	10,000 A	8,000 A

Note : Standard Input = $1800 / 0.75 = 2,400$ kgs. Hence Standard quantity of A is $2,400 \times 0.8 = 1,920$ kgs and B = $2,400 \times 0.2 = 480$ kgs.

Question 18

Sunglow Limited manufactures and sells a single product. From the records of the company the following information is available for November 2012:

The standard cost comprises the following:

Direct material	Unit	₹
X	8	320
Y	24	1,680
Z	16	<u>400</u>
		2,400
Direct wages (₹ 40 per hour)		1,600
Variable overhead (25% of direct wages)		400
Fixed overhead (based on budgeted production of 10,000 units of the final product per month)		600
		<u>5,000</u>

The budgeted selling price is ₹ 700 each and the budgeted sales for the month were 14,000 units.

The following were the transactions for the month:

Direct material:	Units	Purchased Price per unit	Issued unit
X	44,000	42	82,400
Y	1,40,000	71	2,46,400
Z	60,000	24	1,64,000

5.37 Advanced Management Accounting

Direct Wages:	₹ 90,00,000 (3,98,000 hours)
Overheads:	
Variable	₹ 2,00,000
Fixed	₹ 3,00,000
Production:	11,000 units
Sales:	9,000 units at ₹ 700 each and 3,500 units at ₹ 750 each

Required:

Calculate (i) Material price variance; (ii) Material mix variance; (iii) Labour rate variance (iv) Labour efficiency variance (v) Variable overhead efficiency variance; and (vi) Fixed overhead efficiency variance. (9 Marks)(Nov., 2012)

Answer

(a) Statement showing 'Standard Cost of Material' and 'Actual Cost of Material'-
Production 11,000 units

Direct Material Type	Standard Cost			Actual Cost			Revised Actual Quantity*
	Quantity	Rate	Amount	Quantity Consumed	Rate	Amount	
X	88,000 Units (11,000 x 8)	₹ 40 (320/8)	₹ 35,20,000	44,000 Units 38,400 Units	₹ 42 ₹ 40	₹ 33,84,000	82,133 Units [4,92,800 / 5,28,000 x 88,000]
Y	2,64,000 Units (11,000 x 24)	₹ 70 (1,680/24)	₹ 1,84,80,000	1,40,000 Units 1,06,400 Units	₹ 71 ₹ 70	₹ 1,73,88,000	2,46,400 Units [4,92,800 / 5,28,000 x 2,64,000]
Z	1,76,000 Units (11,000 x 16)	₹ 25 (400/16)	₹ 44,00,000	60,000 Units 1,04,000 Units	₹ 24 ₹ 25	₹ 40,40,000	1,64,267 Units [4,92,800 / 5,28,000 x 1,76,000]
Total	5,28,000 Units		₹ 2,64,00,000	4,92,800 Units		₹ 2,48,12,000	4,92,800 Units

* Actual Quantity in Standard Proportion.

Statement showing 'Standard Cost of Wages' and 'Actual Cost of Wages'-
Production 11,000 units

Standard Cost			Actual Cost		
Hours	Rate	Amount	Hours	Rate	Amount
4,40,000 hrs [11,000 x (1,600/40)]	₹ 40	₹ 1,76,00,000	3,98,000 hrs	₹ 22.613 (Appx.)	₹ 90,00,000

- (i) Material Price Variance = Actual Quantity x Std. Price – Actual Cost
- Material 'X' = 82,400 Units x ₹ 40 – ₹ 33,84,000
= ₹ 88,000 (A)
- Material 'Y' = 2,46,400 Units x ₹ 70 – ₹ 1,73,88,000
= ₹ 1,40,000 (A)
- Material 'Z' = 1,64,000 Units x ₹ 25 – ₹ 40,40,000
= ₹ 60,000 (F)
- Total = ₹ 88,000 (A) + ₹ 1,40,000 (A) + ₹ 60,000 (F)
= ₹ 1,68,000 (A)
- (ii) Material Mix Variance = Std. Price x (Revised Actual Quantity – Actual Quantity)
- Material 'X' = ₹ 40 x (82,133 units – 82,400 units)
= ₹ 10,680 (A)
- Material 'Y' = ₹ 70 x (2,46,400 units – 2,46,400 units)
= ₹ 0
- Material 'Z' = ₹ 25 x (1,64,267 units – 1,64,000 units)
= 6,675 (F)
- Total = ₹ 10,680 (A) + ₹ 0 + ₹ 6,675 (F)
= ₹ 4,005 (A)
- (iii) Labour Rate Variance = Actual hours x (Std. Rate – Actual Rate)
= 3,98,000 hrs x (₹ 40 – ₹ 22.613)
= ₹ 69,20,000 (F)
- (iv) Labour Efficiency Variance = Std. Rate x (Standard hours – Actual hours)
= ₹ 40 x (4,40,000 hrs. – 3,98,000 hrs.)
= ₹ 16,80,000 (F)
- (v) Variable Overhead Efficiency Variance
= Std. Rate per Hour x (Standard Hours for Actual Production – Actual Hours)

5.39 Advanced Management Accounting

$$\begin{aligned} &= (\text{₹ } 400/40 \text{ hrs.}) \times [(11,000 \text{ units} \times 40 \text{ hrs.}) - 3,98,000 \text{ hrs.}] \\ &= \text{₹ } 4,20,000 \text{ (F)} \end{aligned}$$

(vi) Fixed Overhead Efficiency Variance

$$\begin{aligned} &= \text{Std. Rate per Hour} \times (\text{Standard Hours for Actual Production} - \text{Actual Hours}) \\ &= (\text{₹ } 600/40 \text{ hrs.}) \times [(11,000 \text{ units} \times 40 \text{ hrs.}) - 3,98,000 \text{ hrs.}] \\ &= \text{₹ } 6,30,000 \text{ (F)} \end{aligned}$$

☞ It is assumed that Opening Inventory is valued at Standard Cost.

Question 19

The following are the information regarding overheads of a company:

- (a) Overheads cost variance = ₹2,800 (A)
- (b) Overheads volume variance = ₹2,000 (A)
- (c) Budgeted overheads = ₹12,000
- (d) Actual overhead recovery rate = ₹8 per hour
- (e) Budgeted hours for the period = 2,400 hours

You are required to compute the following:

- (i) Overheads expenditure variance.
- (ii) Actual incurred overheads.
- (iii) Actual hours for actual production.
- (iv) Overheads capacity variance.
- (v) Overheads efficiency variance.
- (vi) Standard hours for actual production. (8 Marks)(May, 2013)

Answer

Overheads Cost Variance = ₹ 2,800 (A)

Overheads Volume Variance = ₹ 2,000 (A)

Budgeted Overheads = ₹ 12,000

Actual Overhead Recovery Rate = ₹ 8 per hour

Budgeted Hours for the period = 2,400 hours

(i) Overheads Expenditure Variance = Overheads Cost Variance (-)

Overheads Volume Variance

= ₹ 2,800 (A) - ₹ 2,000 (A)

$$= ₹ 800 (A)$$

(ii) Overheads Expenditure Variance = Budgeted Overheads (-) Actual Overheads

$$\Rightarrow ₹ 800(A) = ₹ 12,000 (-) \text{ Actual Overheads}$$

$$\text{Therefore, Actual Overheads} = ₹ 12,800$$

$$\begin{aligned} \text{(iii) Actual hours for actual production} &= \frac{\text{Actual Overheads}}{\text{Actual Overhead Recovery Rate Per Hour}} \\ &= \frac{₹ 12,800}{₹ 8} \\ &= 1,600 \text{ hours} \end{aligned}$$

For (iv), (v) & (vi) refer Working Note

$$\begin{aligned} \text{(iv) Overheads Capacity Variance} &= \frac{\text{Budgeted Overheads for Actual Hours} (-)}{\text{Budgeted Overheads}} \\ &= ₹ 5 \times 1,600 \text{ hrs.} - ₹ 12,000 \\ &= ₹ 8,000 - ₹ 12,000 \\ &= ₹ 4,000 (A) \end{aligned}$$

$$\begin{aligned} \text{(v) Overheads Efficiency Variance} &= \frac{\text{Absorbed Overheads} (-) \text{ Budgeted}}{\text{Overheads for Actual Hour}} \\ &= ₹ 10,000 - ₹ 5 \times 1,600 \text{ hours} = ₹ 2,000 (F) \end{aligned}$$

(vi) Standard hours for actual production

$$\begin{aligned} &= \frac{\text{Absorbed Overheads}}{\text{Standard Overhead Rate per hour}} \\ &= \frac{₹ 10,000}{₹ 5} = 2,000 \end{aligned}$$

Working Notes:

$$\begin{aligned} \text{Overhead Cost Variance} &= \text{Absorbed Overheads} (-) \text{ Actual Overheads} \\ &\Rightarrow ₹ 2,800 (A) = \text{Absorbed Overheads} (-) ₹ 12,800 \end{aligned}$$

$$\text{Therefore, Absorbed Overheads} = ₹ 10,000$$

$$\text{Standard Rate per hour} = \frac{\text{Budgeted Overheads}}{\text{Budgeted Hours}} = \frac{₹ 12,000}{2,400 \text{ hours}} = ₹ 5$$

Question 20

The following information relates to the labour element of X Ltd.

5.41 Advanced Management Accounting

Type of labour	Skilled	Semi-skilled	Unskilled	Total
No. of workers in the standard gang	4	3	2	9
Standard rate per hour (₹)	6	3	1	
Number of workers in actual gang				9
Actual rate per hour (₹)	7	2	2	

In a 40 hour week, the gang produced 270 standard hours. The actual number of semi-skilled workers is two times the actual number of unskilled workers.

The rate variance of semi-skilled workers is ₹160 (F).

Find the following:

- The number of workers in each category
- Total gang variance
- Total sub-efficiency variance
- Total labour rate variance

Indicate if the variances are Favourable (F) or Adverse (A or U). (8 Marks)(Nov., 2013)

Answer

Working Note

Computation of Standard Hours Category Wise

Category	No. of Workers	Standard Hours
Skilled	4	120 $\left(270 \text{ hrs.} \times \frac{4 \text{ workers}}{9 \text{ workers}} \right)$
Semi-Skilled	3	90 $\left(270 \text{ hrs.} \times \frac{3 \text{ workers}}{9 \text{ workers}} \right)$
Un-Skilled	2	60 $\left(270 \text{ hrs.} \times \frac{2 \text{ workers}}{9 \text{ workers}} \right)$
Total	9	270

Computation of Actual Hours Category Wise

Semi-Skilled Workers

Labour Rate Variance = Standard Cost of Actual Time – Actual Cost

Or $\quad \quad \quad = \quad \text{Standard Rate} \times \text{Actual Hours} - \text{Actual Rate} \times \text{Actual Hours}$

Or $\quad \quad \quad = \quad \text{Actual Hours} \times (\text{Standard Rate} - \text{Actual Rate})$

$\Rightarrow ₹ 160 \text{ (F)} \quad \quad \quad = \quad \text{Actual Hours} \times (₹ 3 - ₹ 2)$

$\Rightarrow \text{Actual Hours} \quad \quad \quad = \quad 160 \text{ Hours}$

(i) Computation of Total No. of Workers in Each Category

Category	No. of Workers	Actual Hours
Skilled	3 $\left(\frac{120 \text{ hrs.}}{40 \text{ hrs.}} \right)$	120 (Balancing Figure)
Semi-Skilled	4 $\left(\frac{160 \text{ hrs.}}{40 \text{ hrs.}} \right)$	160 (Working Note)
Un-Skilled	2 $\left(\frac{80 \text{ hrs.}}{40 \text{ hrs.}} \right)$	80 $\left(\frac{160 \text{ hrs.}}{2} \right)$
Total	9	360*

(*) Total No. of Actual Hours is 360 hrs. (40 hrs. x 9 workers)

(ii), (iii), & (iv)

Computation of Variances

Statement Showing Standard & Actual Cost

Category	Standard Cost			Actual Cost			Revised Actual Hrs. (In Std. Proportion)
	Hrs.	Rate	Amt.	Hrs.	Rate	Amt.	
Skilled	120	6	720	120	7	840	160 $\left(360 \text{ hrs.} \times \frac{120 \text{ hrs.}}{270 \text{ hrs.}} \right)$
Semi-Skilled	90	3	270	160	2	320	120 $\left(360 \text{ hrs.} \times \frac{90 \text{ hrs.}}{270 \text{ hrs.}} \right)$
Un-Skilled	60	1	60	80	2	160	80 $\left(360 \text{ hrs.} \times \frac{60 \text{ hrs.}}{270 \text{ hrs.}} \right)$

5.43 Advanced Management Accounting

Total	270		1,050	360		1,320	360
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Total Gang Variance = Total Actual Time Worked (hours) × {Average Standard Rate per hour of Standard Gang

Less Average Standard Rate per hour of Actual Gang@}

@on the basis of hours worked

$$= 360 \text{ hrs.} \times \left(\frac{\text{₹ } 1,050}{270 \text{ hrs.}} - \frac{\text{₹ } 6 \times 120 \text{ hrs.} + \text{₹ } 3 \times 160 \text{ hrs.} + \text{₹ } 1 \times 80 \text{ hrs.}}{360 \text{ hrs.}} \right)$$

$$= \text{₹ } 120 \text{ (F)}$$

Alternate Formula

Gang Variance = Standard Cost of Actual Time Worked in Standard Proportion – Standard Cost of Actual Time Worked

Or = Revised Actual Hours × Standard Rate – Actual Hours × Standard Rate

Or = Standard Rate × (Revised Actual Hours - Actual Hours)

Skilled Workers = ₹ 6 × (160 hrs. – 120 hrs)

$$= \text{₹ } 240 \text{ (F)}$$

Semi-Skilled Workers = ₹ 3 × (120 hrs. – 160 hrs)

$$= \text{₹ } 120 \text{ (A)}$$

Skilled Workers = ₹ 1 × (80 hrs. – 80 hrs)

$$= \text{₹ } 0$$

Total = ₹ 240 (F) + ₹ 120 (A) + ₹ 0

$$= \text{₹ } 120 \text{ (F)}$$

Total Sub- Efficiency Variance

= Average Standard Rate per hour of Standard Gang × {Total Standard Time (hours) Less Total Actual Time Worked (hours)}

$$= \left(\frac{\text{₹ } 1,050}{270 \text{ hrs.}} \right) \times (270 \text{ hrs.} - 360 \text{ hrs.})$$

$$= \text{₹ } 350 \text{ (A)}$$

Alternate Formula

Sub- Efficiency Variance

	= Standard Cost of Standard Time for Actual Production – Standard Cost of Actual Time Worked in Standard Proportion
Or	= Standard Hours x Standard Rate – Revised Actual Hours x Standard Rate
Or	= Standard Rate x (Standard Hours – Revised Actual Hours)
Skilled Workers	= ₹6 x (120 hrs. – 160 hrs.) = ₹240 (A)
Semi-Skilled Workers	= ₹3 x (90hrs. – 120 hrs.) = ₹90 (A)
Skilled Workers	= ₹1 x (60 hrs. – 80 hrs.) = ₹20 (A)
Total	= ₹240 (A) + ₹90 (A) + ₹20 (A) = ₹350 (A)
Labour Rate Variance	= Standard Cost of Actual Time – Actual Cost
Or	= Standard Rate x Actual Hours – Actual Rate x Actual Hours
Or	= Actual Hours x (Standard Rate – Actual Rate)
Skilled Workers	= 120 hrs. x (₹6 – ₹7) = ₹120 (A)
Semi- Skilled Workers	= 160 hrs. x (₹3 – ₹2) = ₹160 (F)
Skilled Workers	= 80 hrs. x (₹1 – ₹2) = ₹80 (A)
Total	= ₹120 (A) + ₹160 (F) + ₹80 (A) = ₹40 (A)

Question 21

RST Ltd. has provided the following summarized results for two years:

5.45 Advanced Management Accounting

	Year ended (₹ In lacs)	
	31-03-2013	31-3-2014
Sales	3,000	3,277.50
Material	2,000	2,357.50
Variable overheads	500	525.00
Fixed overheads	300	367.50
Profit	200	27.50

During the year ended 31-3-2014 sale price has increased by 15% whereas material and overhead prices have increased by 15% and 5% respectively. You are required to analyse the variances of revenue and each element of cost over the year in order to bring out the reasons for the change in profit. Present a profit reconciliation statement starting from profits in 2012-13 showing the factors responsible for the change in profits in 2013-14. (10 Marks) (May, 2014)

Answer

Statement Showing Reconciliation Between
Budgeted Profit [F.Y. 2012-13] & Actual Profit [F.Y. 2013-14]

Particulars	(₹ in lacs)	(₹ in lacs)
Budgeted Profit		200.00
Sales Margin Variances:		
Price	427.50 (F)	
Volume	10.00 (A)	417.50 (F)
Direct Material Variances:		
Price	307.50 (A)	
Usage	150.00 (A)	457.50 (A)
Variable Overheads Variances:		
Expenditure	25.00 (A)	
Efficiency	25.00 (A)	50.00 (A)
Fixed Overheads Variances:		
Expenditure	67.50 (A)	
Volume	15.00 (A)	82.50 (A)
Actual Profit		27.50

Computation of Variances (₹ In Lacs)

Sales Variances

Price Variance	=	Actual Sales – Standard Sales
	=	₹3,277.50 – ₹2,850.00
	=	₹427.50 (F)
Volume Variance	=	Standard Sales – Budgeted Sales
	=	₹2,850.00 – ₹3,000.00
	=	₹150 (A)
Sales Margin Variances		
Sales Margin Price Variance	=	Sales Price Variance
	=	₹427.50 (F)
Sales Margin Volume Variance	=	Sales Volume Variance × Budgeted Net Profit Ratio
	=	₹150 (A) × $\left(\frac{₹200}{₹3,000} \right)$
	=	₹10 (A)

Material Variances

Material Price Variance	=	Standard Cost of Actual Quantity – Actual Cost
	=	₹2,050.00 – ₹2,357.50
	=	₹307.50 (A)
Material Usage Variance	=	Standard Cost of Standard Quantity for Actual Output – Standard Cost of Actual Quantity
	=	₹1,900 – ₹2,050
	=	₹150 (A)

Variable Overhead Variances

Expenditure Variance Actual	=	Budgeted Variable Overheads for Actual Hours – Variable Overheads
		Or
	=	Std. Rate <i>per unit</i> × Expected Output for Actual Hours Worked – Actual Variable Overheads
	=	₹500 – ₹525
	=	₹25 (A)

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$$\begin{aligned}
 \text{Efficiency Variances} &= \text{Standard Variable Overheads for Production} - \text{Budgeted Variable Overheads for Actual Hours} \\
 &\text{Or} \\
 &= \text{Std. Rate per unit} \times \text{Actual Output} - \text{Std. Rate per unit} \times \text{Expected Output for Actual Hours Worked} \\
 &= ₹475 - ₹500 \\
 &= ₹25 (A)
 \end{aligned}$$

Fixed Overhead Variances

$$\begin{aligned}
 \text{Expenditure Variance} &= \text{Budgeted Fixed Overheads} - \text{Actual Fixed Overheads.} \\
 &= ₹300.00 - ₹367.50 \\
 &= ₹67.50 (A) \\
 \text{Volume Variance} &= \text{Absorbed Fixed Overheads} - \text{Budgeted Fixed Overheads} \\
 &= ₹285 - ₹300 = ₹15 (A)
 \end{aligned}$$

Working Notes (₹ in lacs)

Note-1:

Sales in F.Y. 2013-2014	3,277.50
Less: Increase due to price rise [₹3,277.50 lacs × 15/115]	427.50
Sales in F.Y. 2013-2014 at F.Y. 2012-2013 Prices [Standard Sales]	2,850.00
Sales in F.Y. 2012-2013	3,000.00
Fall in Sales in F.Y. 2013-2014 [₹3,000 lacs - ₹2,850 lacs]	150.00
Percentage fall	5%

Note-2:

Material Cost In F.Y. 2012-2013	2,000.00
Less: 5% for Decrease in Volume	100.00
'Standard Material Usage' at F.Y. 2012-13 Prices (Standard Cost of Standard Quantity for Actual output)	1,900.00
Actual Material Cost F.Y. 2013-2014	2,357.50
Less: 15% Increase in Prices [₹2,357.50 lakhs × 15/115]	307.50
Actual Materials Used, at F.Y. 2012-2013 Prices (Standard Cost of Actual Quantity)	2,050.00

Note-3:

Variable Overheads Cost in F.Y. 2012-13	500.00
Less: 5% due to fall in Volume of Sales in F.Y. 2013-14	25.00
"Standard Overheads for Production" in F.Y. 2013-14	475.00
Actual Variable Overheads Incurred in F.Y. 2013-14	525.00
Less: 5% for Increase in Price [$₹525 \text{ lacs} \times 5 / 105$]	25.00
Amount Spent in F.Y. 2013-14 at F.Y. 2012-13 Prices (Budgeted Variable Overheads for Actual Hours)	500.00

Note-4:

Fixed Overheads Cost in F.Y. 2012-13	300.00
Less: 5% due to fall in Volume of Sales in F.Y. 2013-14	15.00
"Standard Overheads for Production" in F.Y. 2013-14. (Absorbed Fixed Overheads)	285.00

 This question can also be solve by 'Contribution' approach.

Question 22

Compute the missing data, indicated by question marks from the following:

Particulars	Product A	Product B
Standard price per unit (₹)	24	30
Actual price per unit (₹)	30	40
Standard input (kg)	50	??
Actual input (kg)	??	70
Material price variance	??	??
Material usages variance (₹)	??	600 (A)
Material cost variance	??	??

Material Mix variance for both products together was ₹90 adverse.

(7 Marks) (November, 2014)

Answer

Workings for Finding - Missing Figures

Statement Showing Standard & Actual Cost (Incomplete)

Material	Standard			Actual		
	Qty. [SQ] (Kg.)	Price [SP] (₹)	Amount [SQ × SP] (₹)	Qty. [AQ] (Kg.)	Price [AP] (₹)	Amount [AQ × AP] (₹)
A	50	24	1,200	??	30	??
B	??	30	??	70	40	2,800
	??		??	??		??

Standard Input (Kg.) for Product 'B' -

Let 'T' Kgs. be the Standard Quantity of Input for Product B

$$\text{Material Usage Variance} = (\text{SQ} \times \text{SP}) - (\text{AQ} \times \text{SP})$$

Or

$$= (\text{SQ} - \text{AQ}) \times \text{SP}$$

For Product B:

$$₹600 \text{ (A)} = (\text{T Kgs.} - 70 \text{ Kgs.}) \times ₹30$$

$$\Rightarrow -600 = 30\text{T} - 2,100$$

$$\Rightarrow 30\text{T} = 1,500$$

$$\Rightarrow \text{T} = 50 \text{ Kg.}$$

Hence Standard Quantity of input for product B is 50Kg.

Actual Input (Kg.) for Product 'A' -

Let 'N' Kg. be the Actual Quantity of Input for Product A

$$\text{Material Mix Variance} = \text{Std. Price} \times (\text{Actual Quantity in Std. Proportion} - \text{Actual Quantity})$$

Or

Material Mix Variance (A+B)

$$= \text{Material Mix Variance (A)} + \text{Material Mix Variance (B)}$$

$$\Rightarrow -90 = \left[₹24 \left\{ \left(\frac{\text{N} + 70}{2} \right) - \text{N} \right\} + ₹30 \left\{ \left(\frac{\text{N} + 70}{2} \right) - 70 \right\} \right]$$

$$\Rightarrow -90 = \left[₹24 \left\{ \left(\frac{\text{N} + 70 - 2\text{N}}{2} \right) \right\} + ₹30 \left\{ \left(\frac{\text{N} + 70 - 140}{2} \right) \right\} \right]$$

$$\Rightarrow -90 = 840 - 12\text{N} + 15\text{N} - 1,050$$

$$\Rightarrow \quad - 90 \quad = \quad 3N - 210$$

$$\Rightarrow \quad 3N \quad = \quad 120$$

$$\Rightarrow \quad N \quad = \quad 40 \text{ Kg.}$$

Statement Showing Standard & Actual Cost (Complete)

Material	Standard			Actual		
	Qty. [SQ] (Kg.)	Price [SP] (₹)	Amount [SQ × SP] (₹)	Qty. [AQ] (Kg.)	Price [AP] (₹)	Amount [AQ × AP] (₹)
A	50	24	1,200	40	30	1,200
B	50	30	1,500	70	40	2,800
	100		2,700	110		4,000

Computation of Variances of Product A

$$\text{Material Price Variance} = \text{Standard Cost of Actual Quantity} - \text{Actual Cost}$$

$$= (SP \times AQ) - (AP \times AQ)$$

Or

$$= (SP - AP) \times AQ$$

$$= (\text{₹}24.00 - \text{₹}30.00) \times 40 \text{ Kg.}$$

$$= \text{₹}240 \text{ (A)}$$

$$\text{Material Usage Variance} = \text{Standard Cost of Standard Quantity for Actual Production} - \text{Standard Cost of Actual Quantity}$$

$$= (SQ \times SP) - (AQ \times SP)$$

Or

$$= (SQ - AQ) \times SP$$

$$= \text{₹}24.00 \times (50 \text{ Kg.} - 40 \text{ Kg.})$$

$$= \text{₹}240 \text{ (F)}$$

$$\text{Total Material Cost Variance} = \text{Standard Cost} - \text{Actual Cost}$$

$$= (SQ \times SP) - (AQ \times AP)$$

$$= \text{₹}1,200 - \text{₹}1,200$$

$$= \text{₹}0$$

Computation of Variances of Product B

$$\text{Material Price Variance} = \text{Standard Cost of Actual Quantity} - \text{Actual Cost}$$

$$= (SP \times AQ) - (AP \times AQ)$$

Or

$$\begin{aligned} &= (\text{SP} - \text{AP}) \times \text{AQ} \\ &= (\text{₹}30.00 - \text{₹}40.00) \times 70 \text{ Kg.} \\ &= \text{₹}700 \text{ (A)} \end{aligned}$$

$$\begin{aligned} \text{Total Material Cost Variance} &= \text{Standard Cost} - \text{Actual Cost} \\ &= (\text{SQ} \times \text{SP}) - (\text{AQ} \times \text{AP}) \\ &= \text{₹}1,500 - \text{₹}2,800 \\ &= \text{₹}1,300 \text{ (A)} \end{aligned}$$



Calculation as well as Presentation may be different. However, there will be no change in final answer.